

**Committee:** Risk Management Steering Group  
**Date:** 04 December 2007  
**Title:** Partnership Risk Assessment  
**Author:** Sheila Bronson, Acting Audit Manager,  
ext 610

**Agenda Item**

**6**

Item for  
discussion

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### Summary

This report was requested at the previous meeting to outline progress towards the process of risk assessment of significant partnerships and identifying those currently in place between the Council and outside bodies.

### Recommendations

None

### Background Papers

Audit Commission KLoE section 4.1 – The Council manages its significant business risks

Risk Management Steering Group 25 September 2007 - Significant Partnerships Report Agenda Item 5

### Impact

|                            |  |
|----------------------------|--|
| Communication/Consultation | Work on identifying partnerships is being carried out in conjunction with Strategic Partnership team and the 2011 Project team for Shared and Collaborative Services.<br><br>Other local authorities have been consulted over their methods for risk assessing Partnerships. |
| Community Safety           | None specifically identified   |
| Equalities                 | None specifically identified   |
| Finance                    | None specifically identified   |
| Human Rights               | None specifically identified   |
| Legal implications         | None specifically identified   |

|                       |                              |
|-----------------------|------------------------------|
| Sustainability        | None specifically identified |
| Ward-specific impacts | None specifically identified |
| Workforce/Workplace   | None specifically identified |

## Situation

### 1. Partnership Definition

At our previous meeting, Members considered the definition of a partnership:

*A partnership is a joint working arrangement where the partners:*

- *are otherwise independent bodies;*
- *agree to co-operate to achieve a common goal;*
- *create a new organisational structure or process to achieve this goal, separate from their own organisations;*
- *plan and implement a jointly agreed programme, often with joint staff or resources;*
- *share relevant information; or*
- *pool risks and rewards.*

should be reviewed in light of the UDC partnerships with outside bodies identified by Heads of Division with examples from other authorities.

A list of all identified UDC partnerships is produced at appendix 1 to this report (to be circulated at the meeting).

Examples of partnerships from other Councils are produced at appendix 2 to this report.

### 2. Partnership Risk Assessment Guidance

A UDC Draft Partnership Risk Assessment Guidance Nov 2007, adapted from that used by Three Rivers District Council is attached at appendix 3 to this report for discussion at the meeting.

## Risk Analysis

| Risk   | Likelihood   | Impact                                   | Mitigating actions   |
|--|--|--|--|
| The Council fails to manage its significant business risks | 1 = Little or no Likelihood<br>The Council is in the process | 3 = Significant impact – action required | Risk Management Strategy<br>Risk Management Steering Group |

Partnership Risk Assessment Report

Risk Management Steering Group

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| resulting in criticism and declining performance | of embedding Risk Management throughout the authority | Failure to manage business risk could lead to inability to meet corporate and operational objectives and Adverse audit Commission report and damage to the Authority's reputation | Corporate and Operational Risk Registers<br>Performance Select Committee |
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